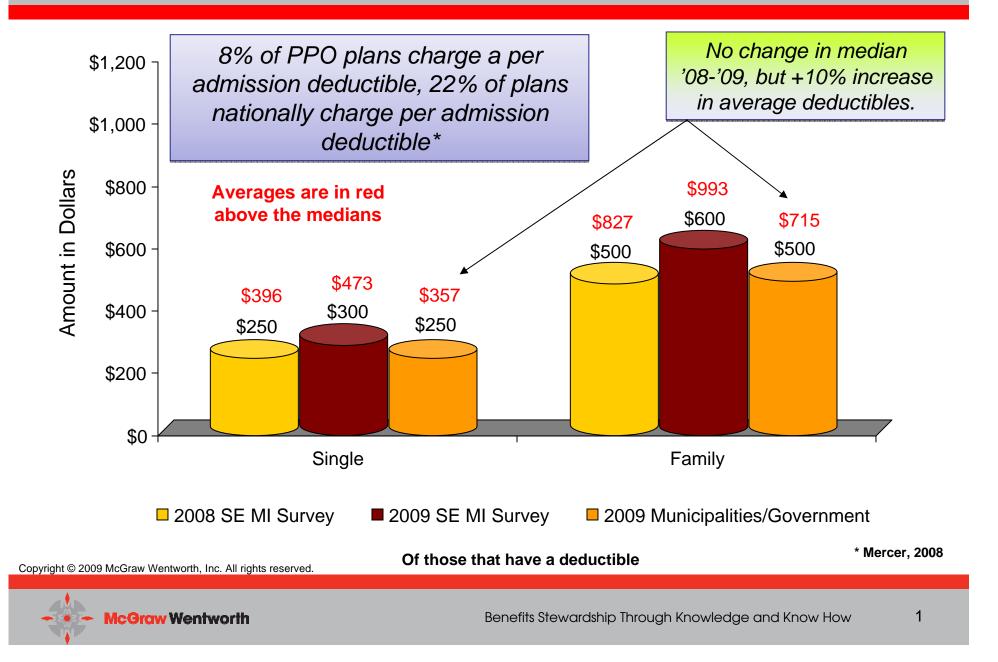
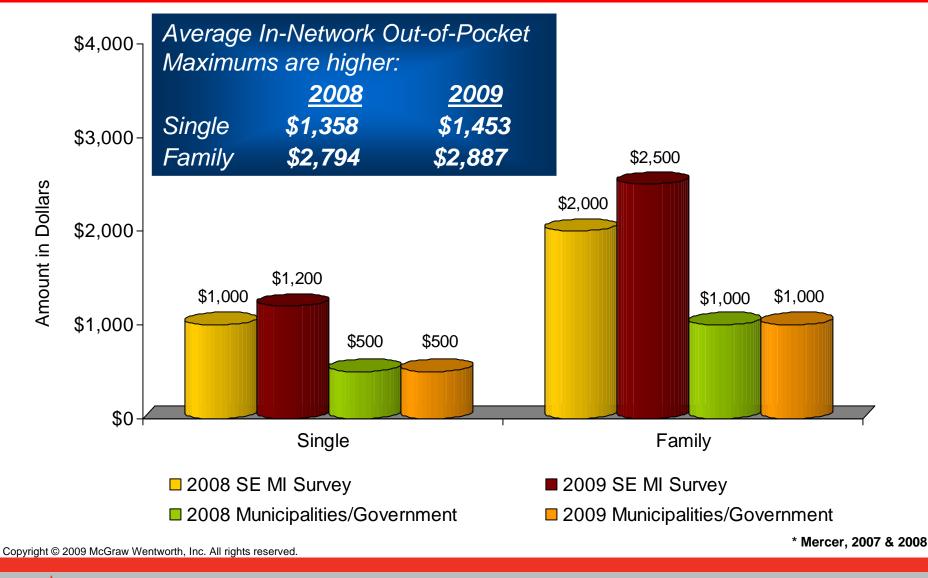
Median In-Network PPO Deductibles

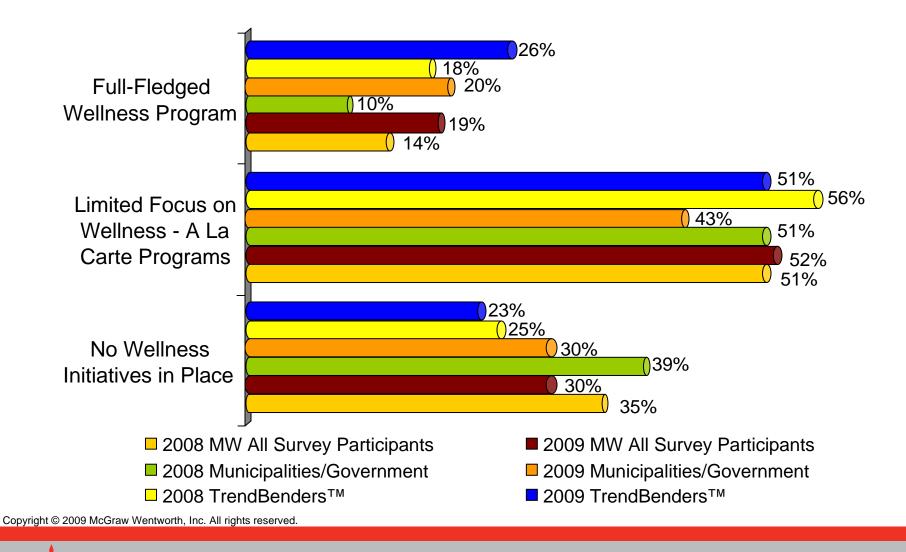


In-Network Median OOP Maximums



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TrendbendersTM Offer More Wellness



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Benefits Stewardship Through Knowledge and Know How

Most Popular Wellness Strategies – Muni

Employee Assistance Programs		54%		70%	124%
Flu Shots	5	51% 6		%	112%
Medical Information	3	5%	39%	74%	
Health Club Membership Discounts	33	3% <mark>3</mark>	9%	72%	
Weight & Obesity Management	25	% <mark>4</mark> 1	I%	66%	
Lunch & Learn Sessions	28	% <mark>32</mark>	<mark>%</mark> 60)%	
Tobacco Use Cessation	22%	% <mark>36</mark> %	<mark>⁄6</mark> 58	8%	
Stress Management	21%	<mark>⁄₀</mark> 35%	<mark>6</mark> 56	%	
Biometric Screening	249	<mark>%</mark> 31%	<mark>6</mark> 55	%	
Health Risk Assessment	249	<mark>- 24% 18%</mark> 42%			
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Benefits Stewardship Through Knowledge and Know How

Eligibility Management Approach

Process Step	Yes - 2008	Yes - 2009
Confirm full-time student status of dependents at least once per year	82%	83%
Request documentation when an employee asks to add a new dependent (marriage certificates, birth certificates and so on) mid year	84%	85%
Request documentation when a dependent is added at open enrollment	47%	47%
Request documentation when a new hire asks to add a spouse or dependent child	N/A	43%
Conduct a dependent audit at least once every 2 years	48%	51%
Survey COBRA participants semi-annually to make sure they have not experienced a COBRA terminating event	22%	24%

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Dependent Audits

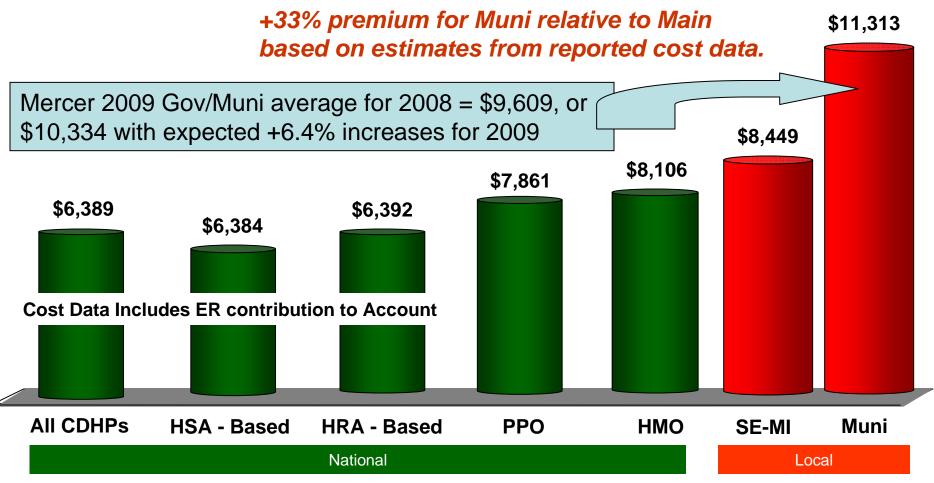
- 48% of Munis (35% of Main) indicated they had completed a dependent audit within the last 24 months
- 74% (80% of Main) did the audit internally, while 26% (20% of Main) outsourced
- Overall, organizations characterized the audit:
 - > 14% very successful, significant savings achieved
 - > 30% moderately successful, reasonable savings achieved
 - > 30% break even, savings offset by additional administrative work
 - > 7% unsuccessful, hardly any saving achieved
 - 19% unsure of the results achieved
- Most employers removed approximately 4% of dependents as a result of the audit – some much higher

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Absolute Cost Challenge



Green Bars, National Data from Mercer 2008 survey

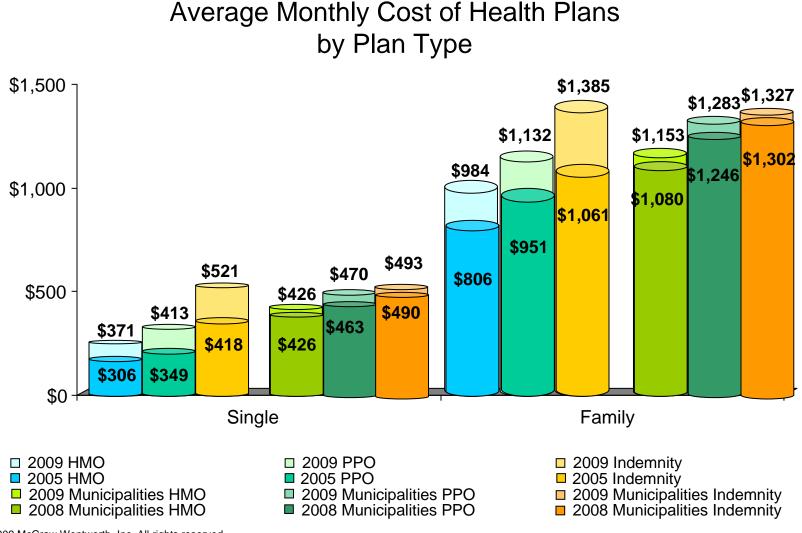
SE-MI and Muni based on 2009 survey results applied to assumed enrollment

35% single/ 65% family SEMI and 35% single / 15% 2 person / 50% family Muni (HMO 30%; PPO 70% of enrollment) Copyright © 2009 McGraw Wentworth, Inc. All rights reserved.



Benefits Stewardship Through Knowledge and Know How

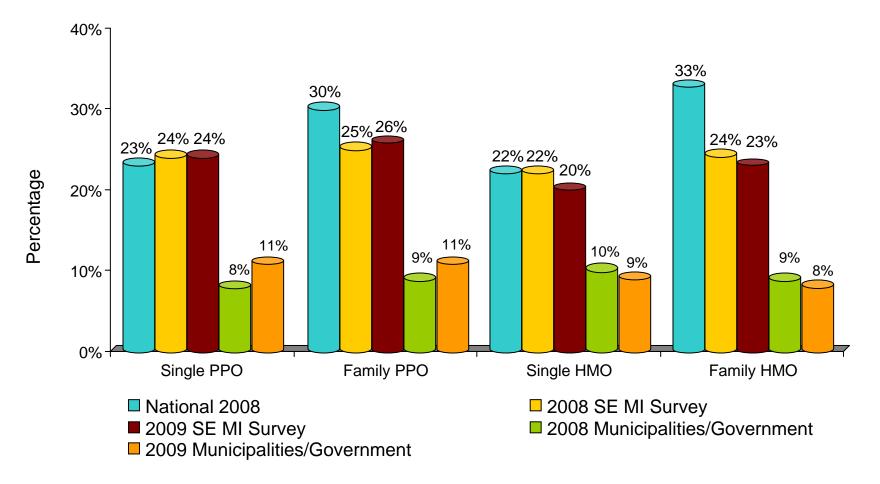
2009 vs. 2005 (2008 Muni) Spectrum of Cost



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Employee Contribution Percent – HMO & PPO

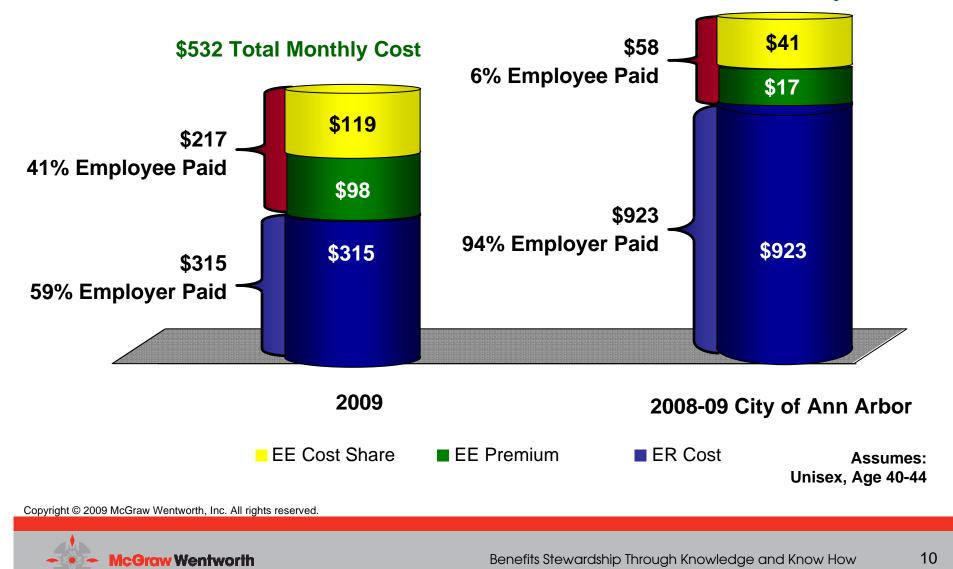


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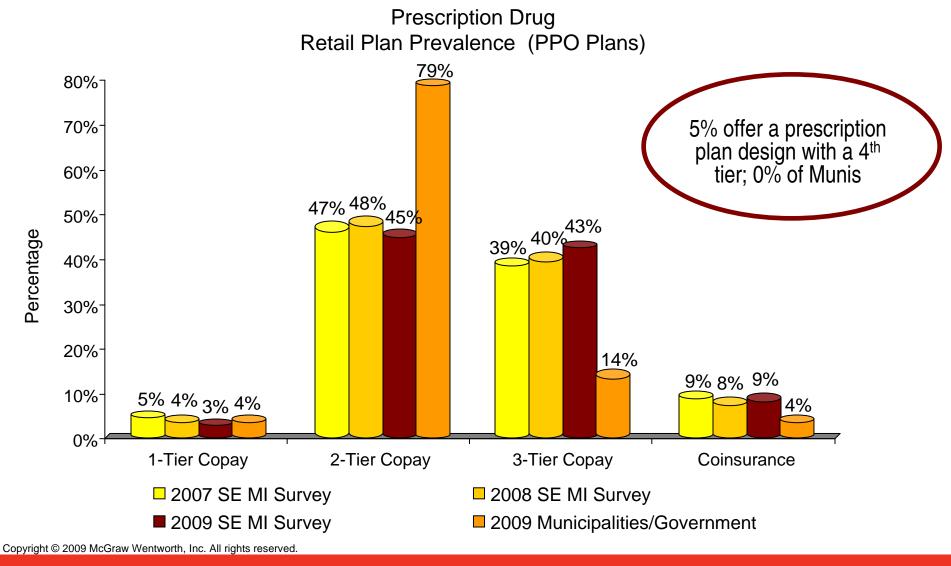


Total Cost Ratio – Median PPO Versus City of Ann Arbor

\$981 Total Monthly Cost



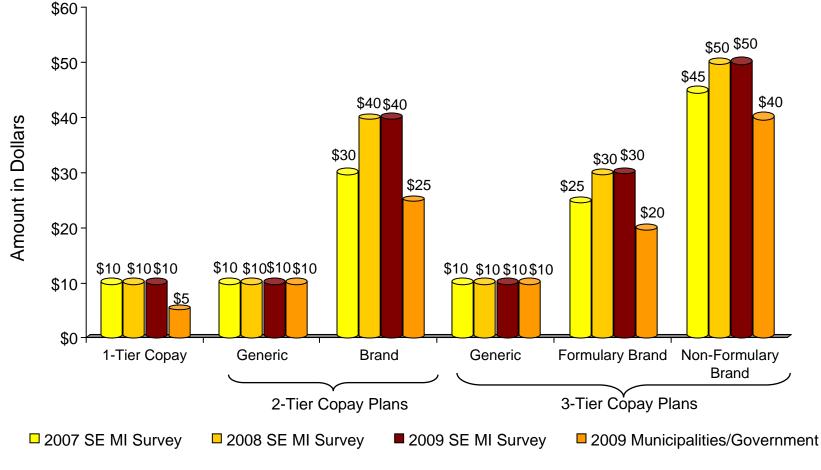
SE MI – 2-Tier Copays Still Popular





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Median Rx Copays – PPO Plans



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